CHARTER SCHOOL CERTIFICATION

Charter School Name: American Indian Public
(name continued) Charter High

CDS #: 01-61259-0111856
Charter Approving Entity: Oakland Unified School District

County: Alameda Charter #: 0765 Fiscal Year: 2020/21 To the entity that approved the charter school: 2020/21 CHARTER SCHOOL BUDGET FINANCIAL REPORT -- ALTERNATIVE FORM: This report has been approved by the governing board of the charter school, it includes the expenditures necessary to implement the Local Control and Accountability Plan (LCAP), and is hereby filed by the charter school pursuant to Education Code Section 47604.33. Date: 6/25/20 Signed: Charter School Official (Original signature required) Print Title: Superintendent Name: Maya Woods-Cadiz To the County Superintendent of Schools: 2020/21 CHARTER SCHOOL BUDGET FINANCIAL REPORT -- ALTERNATIVE FORM: This report is hereby filed with the County Superintendent pursuant to Education Code Section 47604.33. Signed: Date: Authorized Representative of **Charter Approving Entity** (Original signature required) Print Name: Minh Co Title: Accounting Manager For additional information on the BUDGET, please contact: For Approving Entity: For Charter School: Minh Co Katema Ballentine Name Name Chief Business Officer Accounting Manager Title Title (510) 879-0132 510-893-8701 x 17 Telephone Telephone katema.ballentine@amischools.org minh.co@ousd.org E-mail address E-mail address

2020/21 CHARTER SCHOOL BUDGET FINANCIAL REPORT -- ALTERNATIVE FORM: This report

ACOE District Advisor

Signed:

verified for mathematical accuracy by the County Superintendent of Schools pursuant to Education Code Section 47604.33.

Budget Certification

Page 1

Date:

Charter School Name: American Indian Public

(name continued) Charter High

CDS #: 01-61259-0111856

Charter Approving Entity: Oakland Unified School District

County: Alameda

Charter #: 0765

Budgeting Period: 2020/21

	This	charter	school	uses the	following	basis of	faccounting:
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Modified Accrual Basis (Applicable Capital Outla	ay / Debt Service objects are 6100-6170, 6200-6500, 7438, a	nd 7439)
Modified Accidal Dasis (Applicable Capital Catt	ay / Debt del vice objects alle 0 100-0 17 0, 0200-0000, 7 400, a	11u 1 1 00)

		Est. Actuals	Current Bud		
Description	Object Code	Prior Year	Unrest. Rest.		Total
A. REVENUES	Object Gode	Ther rear	O in Cot.	rtoot.	10.0.1
1. LCFF Sources					
State Aid - Current Year	8011	2,877,818.52	3,076,893.00		3,076,893.00
Education Protection Account State Aid - Current Year	8012	737,023.86	788,725.00		788,725.00
State Aid - Prior Years	8019	, , , , , , , , , , , , , , , , ,			0.00
Transfer of Charter Schools in Lieu of Property Taxes	8096	997,182.62	1,067,133.00	***************************************	1,067,133.00
Other LCFF Transfers	8091, 8097	55.7.52.52	1,001,100.00		0.00
Total, LCFF Sources		4,612,025.00	4,932,751.00	0.00	4,932,751.00
2. Federal Revenues					
	8290	124,405.52		135,933.00	135,933.00
Every Student Succeeds Act (Titles I - V) Special Education - Federal	8181, 8182	124,405.52		135,933.00	0.00
Child Nutrition - Federal	8220	86,468.19		95,180.00	95,180.00
Donated Food Commodities	8221	00,400.19		95,160.00	93,160.00
Other Federal Revenues		2,524.66		195 440 00	• • • • • • • • • • • • • • • • • • • •
Total, Federal Revenues	8110, 8260-8299	213,398.37	0.00	185,440.00 416,553.00	185,440.00
iotal, regelal Revenues		213,396.37	0.00	410,555.00	416,553.00
3. Other State Revenues					
Special Education - State	StateRevSE	0.00			0.00
All Other State Revenues	StateRevAO	157,319.00	144,270.00	22,572.00	166,842.00
Total, Other State Revenues		157,319.00	144,270.00	22,572.00	166,842.00
4. Other Local Revenues					
All Other Local Revenues	LocalRevAO	88,153.23	97,035.00		97,035.00
Total, Local Revenues	***************************************	88,153.23	97,035.00	0.00	97,035.00
5. TOTAL REVENUES		5,070,895.60	5,174,056.00	439,125.00	5,613,181.00
B. EXPENDITURES					
Certificated Salaries					
Certificated Teachers' Salaries	1100	803,236.69	1,403,760.00		1,403,760.00
Certificated Pupil Support Salaries	1200	82,686.17	172,694.00		172,694.00
Certificated Supervisors' and Administrators' Salaries	1300	262,210.69	115,000.00		115,000.00
Other Certificated Salaries	1900				0.00
Total, Certificated Salaries		1,148,133.55	1,691,454.00	0.00	1,691,454.00
2. Non-certificated Salaries	2.422				
Non-certificated Instructional Aides' Salaries	2100	274,250.01	158,754.00		158,754.00
Non-certificated Support Salaries	2200				0.00
Non-certificated Supervisors' and Administrators' Sal.	2300				0.00
Clerical and Office Salaries	2400	159,406.03	286,057.00		286,057.00
Other Non-certificated Salaries	2900	12,000.00	12,000.00		12,000.00
Total, Non-certificated Salaries		445,656.04	456,811.00	0.00	456,811.00

Charter School Name: American Indian Public

(name continued) Charter High

Object Code	Prior Year	Unrest.	Rest.	T-4-1
	1	t to the second	11001.	Total
3101-3102				0.00
3201-3202	128,110.65	92,827.00		92,827.00
3301-3302	117,870.40	163,425.00		163,425.00
3401-3402	173,143.09	181,800.00		181,800.00
3501-3502	22,433.57	27,241.00		27,241.00
3601-3602	28,350.53	39,307.00		39,307.00
3701-3702				0.00
3751-3752				0.00
3901-3902	931.43	1,243.00		1,243.00
	470,839.67	505,843.00	0.00	505,843.00
4100	156,728.54	50,000.00		50,000.0
				165.0
	•			123,959.0
				61,292.0
				109,910.0
	648,321.47	345,326.00	0.00	345,326.00
5100				0.0
	46 186 26	23 400 00		23,409.0
				12,750.0
				•••••
		T		53,111.0
				107,165.00
	214,340.05	248,811.00		248,811.00
	4 202 207 27	4.054.046.00	447.752.00	0.00
		1,054,246.00	117,753.00	1,171,999.00
5900	1,810,910.44	1,499,492.00	117,753.00	0.00 1,617,245.00
6400 6470				0.00
				0.00
6200				0.00
0000				
***************************************				0.00
				0.00
				0.00
6900				6,924.00
	6,924.00	6,924.00	0.00	6,924.00
7110-7143				0.00
7211-7213				0.00
7221-7223SE	429,329.78	297,271.00	321,372.00	618,643.00
7221-7223AO				0.00
7281-7299				0.00
7300-7399			T	0.00
7438				0.00
7439				0.00 Page 3
	3201-3202 3301-3302 3401-3402 3501-3502 3601-3602 3701-3702 3751-3752 3901-3902 4100 4200 4300 4400 4700 5100 5200 5300 5400 5500 5600 5700-5799 5800 5900 6100-6170 6200 6300 6400 6500 6900 7110-7143 7211-7213 7221-7223SE 7221-7223AO 7281-7299 7300-7399	3201-3202 128,110.65 3301-3302 117,870.40 3401-3402 173,143.09 3501-3502 22,433.57 3601-3602 28,350.53 3701-3702 3751-3752 3901-3902 931.43 4100 156,728.54 4200 3,808.12 4300 135,754.18 4400 252,509.64 4700 99,520.99 648,321.47 5100 46,186.26 5300 11,792.87 5400 49,125.27 5500 98,113.71 5600 214,340.05 5700-5799 5800 1,382,987.67 5900 8,364.61 1,810,910.44 6100-6170 6200 6300 6400 6500 6900 6,924.00 7110-7143 721-723SE 429,329.78 7221-7223AO 7281-7299 7300-7399 7438 7439	3201-3202 128,110.65 92,827.00 3301-3302 117,870.40 163,425.00 3401-3402 173,143.09 181,800.00 3501-3502 22,433.57 27,241.00 3601-3602 28,350.53 39,307.00 3701-3702 3751-3752 3901-3902 931.43 1,243.00 470,839.67 505,843.00 470,839.67 505,843.00 4200 3,808.12 165,00 4300 135,754.18 123,959.00 4400 252,509.64 61,292.00 4700 99,520.99 109,910.00 5100 648,321.47 345,326.00 5100 5200 46,186.26 23,409.00 5300 11,792.87 12,750.00 5600 214,340.05 248,811.00 5700-5799 5800 1,382,987.67 1,054,246.00 5900 5900 8,364.61 1,810,910.44 1,499,492.00 6300 6,900 6,924.00 6,924.00 6900 6,924.00 6,924.00 6,924.00 7221-7223SE <td>3201-3202</td>	3201-3202

Charter School Name: American Indian Public

(name continued) Charter High

Total, Other Outgo	429,329.78	297,271.00	321,372.00	618,643.00
8. TOTAL EXPENDITURES	4,960,114.95	4,803,121.00	439,125.00	5,242,246.00
C. EXCESS (DEFICIENCY) OF REVENUES OVER EXPEND.				
BEFORE OTHER FINANCING SOURCES AND USES (A5-B8)	110,780.65	370,935.00	0.00	370,935.00

Charter School Name: American Indian Public

(name continued) Charter High

		Est. Actuals	Current Bu	udget Year	
Description	Object Code	Prior Year	Unrest.	Rest.	Total
D. OTHER FINANCING SOURCES / USES					
1. Other Sources	8930-8979				0.00
2. Less: Other Uses	7630-7699				0.00
3. Contributions Between Unrestricted and Restricted Accounts					
(must net to zero)	8980-8999		0.00	0.00	0.00
4. TOTAL OTHER FINANCING SOURCES / USES		0.00	0.00	0.00	0.00
E. NET INCREASE (DECREASE) IN FUND BALANCE (C + D4)		110,780.65	370,935.00	0.00	370,935.00
F. FUND BALANCE, RESERVES					
Beginning Fund Balance					
a. As of July 1	9791	1,371,951.14	1,482,731.65		1,482,731.65
b. Adjustments/Restatements to Beginning Balance	9793, 9795	(0.14)			0.00
c. Adjusted Beginning Balance		1,371,951.00	1,482,731.65	0.00	1,482,731.65
2. Ending Fund Balance, June 30 (E + F.1.c.)		1,482,731.65	1,853,666.65	0.00	1,853,666.65
0 1 (5 1) 5 10 1					
Components of Ending Fund Balance					
a. Nonspendable					
Revolving Cash	9711		• • • • • • • • • • • • • • • • • • • •		0.00
Stores	9712				0.00
Prepaid Expenditures	9713			•••••	0.00
All Others	9719				0.00
b. Restricted	9740				0.00
c. Committed					
Stabilization Arrangements	9750				0.00
Other Commitments	9760				0.00
d. Assigned					
Other Assignments	9780				0.00
e. Unassigned/Unappropriated					
Reserve for Economic Uncertainties	9789	148,803.45	157,268.00	9.00	157,268.00
Unassigned / Unappropriated Amount	9790	1,333,928.20	1,696,398.65	0.00	1,696,398.65

CHARTER SCHOOL MULTI-YEAR PROJECTION - ALTERNATIVE FORM

Charter School Name: American Indian Public

(name continued) Charter High

CDS #: 01-61259-0111856

Charter Approving Entity: Oakland Unified School District

County: Alameda

Charter #: 0765
Fiscal Year: 2020/21

This charter school uses the following basis of accounting:

X Accrual Basis (Applicable Capital Assets / Interest on Long-Term Debt / Long-Term Liabilities objects are 6900, 7438, 9400-9499, and 9660-9669)

Modified Accrual Basis (Applicable Capital Outlay / Debt Service objects are 6100-6170, 6200-6500, 7438, and 7439)

		FY 2020/21			Totals for	Totals for
Description	Object Code	Unrestricted	Restricted	Total	2021/22	2022/23
A. REVENUES						
1. LCFF Sources						
State Aid - Current Year	8011	3,076,893.00	0.00	3,076,893.00	3,304,638.00	3,450,546.00
Education Protection Account State Aid - Current Year	8012	788,725.00	0.00	788,725.00	806,651.00	806,651.00
State Aid - Prior Years	8019	0.00	0.00	0.00		
Transfers of Charter Schools in Lieu of Property Taxes	8096	1,067,133.00	0.00	1,067,133.00	1,067,133.00	1,067,133.00
Other LCFF Transfers	8091, 8097	0.00	0.00	0.00		
Total, LCFF Sources		4,932,751.00	0.00	4,932,751.00	5,178,422.00	5,324,330.00
2. Federal Revenues	0000	0.00	405.000.00	405 000 00	440 555 00	440,000,00
Every Student Succeeds Act (Titles I - V)	8290	0.00	135,933.00	135,933.00	142,555.00	146,399.00
Special Education - Federal	8181, 8182	0.00	0.00	0.00		
Child Nutrition - Federal	8220	0.00	95,180.00	95,180.00	100,186.00	103,091.00
Donated Food Commodities	8221	0.00	0.00	0.00		
Other Federal Revenues	8110, 8260-8299	0.00	185,440.00	185,440.00	377,853.00	388,811.00
Total, Federal Revenues		0.00	416,553.00	416,553.00	620,594.00	638,301.00
3. Other State Revenues						
Special Education - State	StateRevSE	0.00	0.00	0.00		
All Other State Revenues	StateRevAO	144,270.00	22,572.00	166,842.00	177,931.00	183,089.00
Total, Other State Revenues	StateMeVAO	144,270.00	22,572.00	166.842.00	177,931.00	183.089.00
Total, Other State Nevertues		144,270.00	22,012.00	100,042.00	177,301.00	100,000.00
4. Other Local Revenues						
All Other Local Revenues	LocalRevAO	97,035.00	0.00	97,035.00	102,138.00	105,100.00
Total. Local Revenues	LUCAINEVAC	97,035.00	0.00	97,035.00	102,138.00	105,100.00
Total, Local Neverlues		37,033.00	0.00	91,055.00	102,130.00	103,100.00
5. TOTAL REVENUES		5,174,056.00	439,125.00	5,613,181.00	6,079,085.00	6,250,820.00
B. EXPENDITURES						
Certificated Salaries						
1. Certificated Salaries Certificated Teachers' Salaries	4400	1.403.760.00	0.00	1,403,760.00	1,439,716.00	4 470 507 00
	1100	1,403,760.00	0.00	1,403,760.00		1,476,597.00
Certificated Pupil Support Salaries Certificated Supervisors' and Administrators' Salaries	1200 1300	172,694.00	0.00 0.00	172,694.00	177,875.00 117,875.00	183,211.00 120,822.00
· ·	la communicación de la com		~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~	~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~	117,875.00	120,822.00
Other Certificated Salaries	1900	0.00 1.691.454.00	0.00	0.00	1.735.466.00	4 700 000 00
Total, Certificated Salaries		1,691,454.00	0.00	1,691,454.00	1,735,466.00	1,780,630.00
2. Non-certificated Salaries						
Non-certificated Instructional Aides' Salaries	2100	158,754.00	0.00	158,754.00	162,723.00	166,791.00
Non-certificated Support Salaries	2200	0.00	0.00	0.00		
Non-certificated Supervisors' and Administrators' Sal.	2300	0.00	0.00	0.00		
Clerical and Office Salaries	2400	286,057.00	0.00	286,057.00	293,208.00	300,538.00
Other Non-certificated Salaries	2900	12,000.00	0.00	12,000.00	12,300.00	12,608.00
Total, Non-certificated Salaries		456,811.00	0.00	456,811.00	468,231.00	479,937.00
		,	2.00	,	, 1100	,

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CHARTER SCHOOL MULTI-YEAR PROJECTION - ALTERNATIVE FORM

Charter School Name: American Indian Public

(name continued) Charter High

		FY 2020/21			Totals for	Totals for
Description	Object Code	Unrestricted	Restricted	Total	2021/22	2022/23
3. Employee Benefits						
STRS	3101-3102	0.00	0.00	0.00		
PERS	3201-3202	92,827.00	0.00	92,827.00	114,453.00	122,026.00
OASDI / Medicare / Alternative	3301-3302	163,425.00	0.00	163,425.00	119,068.00	122,044.00
Health and Welfare Benefits	3401-3402	181,800.00	0.00	181,800.00	172,417.00	181,038.00
Unemployment Insurance	3501-3502	27,241.00	0.00	27,241.00	21,279.00	21,279.00
Workers' Compensation Insurance	3601-3602	39,307.00	0.00	39,307.00	28,639.00	29,355.00
OPEB, Allocated	3701-3702	0.00	0.00	0.00		
OPEB, Active Employees Other Employee Benefits	3751-3752 3901-3902	0.00 1,243.00	0.00 0.00	0.00 1,243.00	932.00	955.00
Total, Employee Benefits	3901-3902	505,843.00	0.00	505,843.00	456,788.00	476,697.00
Total, Employee Belletits		303,043.00	0.00	303,043.00	430,700.00	470,097.00
4. Books and Supplies						
Approved Textbooks and Core Curricula Materials	4100	50,000.00	0.00	50,000.00	52,619.00	54,145.00
Books and Other Reference Materials	4200	165.00	0.00	165.00	174.00	179.00
Materials and Supplies	4300	123,959.00	0.00	123,959.00	130,453.00	134,236.00
Noncapitalized Equipment	4400	61,292.00	0.00	61,292.00	64,503.00	66,373.00
Food	4700	109,910.00	0.00	109,910.00	115,668.00	119,022.00
Total, Books and Supplies		345,326.00	0.00	345,326.00	363,417.00	373,955.00
5. Services and Other Operating Expenditures						
Subagreements for Services	5100	0.00	0.00	0.00 23,409.00		
Travel and Conferences	5200	23,409.00	0.00		24,635.00	25,350.00
Dues and Memberships	5300	12,750.00	0.00	12,750.00	13,418.00	13,807.00
Insurance	5400	53,111.00	0.00	53,111.00	55,893.00	57,514.00
Operations and Housekeeping Services Rentals, Leases, Repairs, and Noncap. Improvements	5500 5600	107,165.00 248,811.00	0.00 0.00	107,165.00 248,811.00	112,779.00 261,845.00	116,050.00 269,439.00
Transfers of Direct Costs	5700-5799	0.00	0.00	0.00	201,045.00	209,439.00
Professional/Consulting Services and Operating Expend.	5800	1,054,246.00	117,753.00	1,171,999.00	1,187,766.00	1,223,238.00
Communications	5900	0.00	0.00	0.00	1,107,700.00	1,220,200.00
Total, Services and Other Operating Expenditures		1.499.492.00	117,753.00	1,617,245.00	1,656,336.00	1,705,398.00
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6. Capital Outlay (Objects 6100-6170, 6200-6500 for mod. accrual basis)						
Land and Improvements of Land	6100-6170	0.00	0.00	0.00		
Buildings and Improvements of Buildings	6200	0.00	0.00	0.00		
Books and Media for New School Libraries or Major						
Expansion of School Libraries	6300	0.00	0.00	0.00		
Equipment	6400	0.00	0.00	0.00		
Equipment Replacement	6500	0.00	0.00	0.00	6.024.00	6.004.00
Depreciation Expense (for full accrual only) Total, Capital Outlay	6900	6,924.00 6,924.00	0.00	6,924.00 6,924.00	6,924.00 6,924.00	6,924.00 6,924.00
Total, Capital Outlay		6,924.00	0.00	6,924.00	6,924.00	6,924.00
7. Other Outgo						
Tuition to Other Schools	7110-7143	0.00	0.00	0.00		
Transfers of Pass-through Revenues to Other LEAs	7211-7213	0.00	0.00	0.00		
Transfers of Apportionments to Other LEAs - Spec. Ed.	7221-7223SE	297,271.00	321,372.00	618,643.00	651,052.00	669,932.00
Transfers of Apportionments to Other LEAs - All Other	7221-7223AO	0.00	0.00	0.00		
All Other Transfers	7281-7299	0.00	0.00	0.00		
Transfers of Indirect Costs	7300-7399	0.00	0.00	0.00		
Debt Service:						
Interest	7438	0.00	0.00	0.00		
Principal	7439	0.00	0.00	0.00		
Total, Other Outgo		297,271.00	321,372.00	618,643.00	651,052.00	669,932.00
0 TOTAL EVENINITUES		1 000 101 00	400 405 00	5.040.040.00	5 000 044 00	E 400 470 00
8. TOTAL EXPENDITURES		4,803,121.00	439,125.00	5,242,246.00	5,338,214.00	5,493,473.00
C. EXCESS (DEFICIENCY) OF REVENUES OVER EXPEND.						
BEFORE OTHER FINANCING SOURCES AND USES (A5-B8)		370,935.00	0.00	370,935.00	740,871.00	757,347.00
	1	0.0,000.00	0.00	0,000.00	7 10,07 1.00	101,041.00

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CHARTER SCHOOL MULTI-YEAR PROJECTION - ALTERNATIVE FORM

Charter School Name: American Indian Public

(name continued) Charter High

		FY 2020/21			Totals for	Totals for
Description	Object Code	Unrestricted	Restricted	Total	2021/22	2022/23
D. OTHER FINANCING SOURCES / USES						
1. Other Sources	8930-8979	0.00	0.00	0.00		
2. Less: Other Uses	7630-7699	0.00	0.00	0.00		
3. Contributions Between Unrestricted and Restricted Accounts						
(must net to zero)	8980-8999	0.00	0.00	0.00		
, , , , , , , , , , , , , , , , , , ,						
4. TOTAL OTHER FINANCING SOURCES / USES		0.00	0.00	0.00	0.00	0.00
E. NET INCREASE (DECREASE) IN FUND BALANCE (C + D4)		370,935.00	0.00	370,935.00	740,871.00	757,347.00
F. FUND BALANCE, RESERVES						
Beginning Fund Balance						
a. As of July 1	9791	1.482.731.65	0.00	1.482.731.65	1.853.666.65	2.594.537.65
b. Adjustments to Beginning Balance	9793, 9795	0.00	0.00	0.00	1,000,000.00	2,394,337.03
c. Adjustments to Beginning Balance	9193, 9193	1,482,731.65	0.00	1,482,731.65	1,853,666.65	2,594,537.65
		1.853.666.65	0.00	1.853.666.65	2.594.537.65	
2. Ending Fund Balance, June 30 (E + F.1.c.)		1,853,000.05	0.00	1,853,000.05	2,394,337.03	3,351,884.65
Components of Ending Fund Balance						
a. Nonspendable						
Revolving Cash	9711	0.00		0.00		
Stores	9712	0.00	0.00	0.00		
Prepaid Expenditures	9713	0.00	0.00	0.00		
All Others	9719	0.00	0.00	0.00		
b. Restricted	9740		0.00	0.00		
c. Committed			***************************************	•••••		***************************************
Stabilization Arrangements	9750	0.00		0.00		
Other Commitments	9760	0.00		0.00		
d. Assigned						
Other Assignments	9780	0.00		0.00		
e. Unassigned/Unappropriated						
Reserve for Economic Uncertainties	9789	157,268.00	0.00	157,268.00	160,147.00	164,805.00
Undesignated / Unappropriated Amount	9790	1,696,398.65	0.00	1,696,398.65	2,434,390,65	3,187,079.65

Budget MYP Page 8

MYP BUDGET NARRATIVE AND ASSUMPTION

-With future uncertainty surrounding budget cuts due to COVID-19, please provide a narrative & general assumptions for the projected budget for 20/21,21/22 & 22/13 fiscal years. We would like to see assumptions for each of the revenue categories (LCFF, Federal, State & Local) and expenditure categories (1000-7000 Object).

Revenues: is based on 0% COLA - LCFF Calculator before May Revise v20.2c

Enrollment Projections:

20-21	440	ADA	418.0
21-22	450	ADA	427.5
22-23	450	ADA	427.5

State Revenues:

Lottery: \$153 undrestricted / \$54 restricted

Mandate Block Grant: \$16.87 and \$46.87

Federal Revenues is based on revenues from Facilities Grant, Federal CNP, and Title Funds.

Total Local Revenues is based on a combination of Student Lunch Revenue, Foundation Grants, and All Other Local Revenues.

Expenses:

STRS Rate reflects state mandated rates for 20-21 16.15%, 21-22 16.02%, 22-23 18.10%

Nearly all 4000 and 5000 line items were based upon 19-20 per ADA estimated rates, increased by ADA and the CA CPI projected rate per year as per the SSC dartboard.

Consequently, each series increases largely in line with the increase in ADA per year.